

BRANDING STRATEGIES FOR ORGANIZATIONS: STUDY WITH REFERENCE TO INDIAN ORGANIZATIONS

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ABSTRACT: *The present paper's purpose is to establish a connection in branding and the efforts of developing a strategic marketing plan. Today's scenario shows the quality of products or services alone cannot ensure companies success anymore, lot of companies willing to obtain high profits, on national or international markets, have to consider branding efforts as a necessity and not as an option. Furthermore, even if the company's efforts give birth to a successful brand, time and market changes may lead to the erosion of brand's image, forcing that company to rethink the whole branding strategy and proceed to rebranding.*

KEYWORDS: *branding, strategic marketing, organization*

I. INTRODUCTION

In general terms brand is a name, term, plan or blend which is relied upon to perceive the stock or organizations business and isolate them from competitors. It is frequently a plan of basic visual, verbal and created traits; in any case, the certified exemplification of a brand may in like manner be described by the entire of its relationship with people. The most amazing brands keep up interchanges that again and again result in high-regard experiences. Brands are exceptionally seen as the essential wellsprings of asset for business. The term has particular importance annexed to it; a brand can be portrayed as a name, logo, picture and identity or a trademark. Prasad and Dev (2000) furthermore express that a brand can be accepted to join all significant and tricky properties that a business stays for.

In this way of the speedy changes in the overall market and the extended competition experienced between firms, "Check Management" has ended up being more basic. Extraordinary brand organization accomplishes clear partition between things, ensures buyer unwavering quality and slants and may provoke to a more conspicuous bit of the general business. Aaker (1991) is of the view that setting up and managing brand should not be taken to be the inside working concentration for most organizations, yet should in like manner be seen as a wellspring of forcefulness. By the day's end regard is added to a brand when the brand can fight viably with various brands.

Various researchers have been involved with the thought and estimation of brand an incentive because of the need in the present business focus to make, keep up and to pick up a particular level of high ground. As demonstrated by Ailawadi et al. (2003) this has provoked to alternate points of view on brand esteem estimations, the components that impact them and the perspective from which they should be thought about and furthermore assessed. The origin of "significant worth" is from the cash related world. It infers hypothesis or property. A couple of masters have considered brand an incentive from the budgetary point of view. Budgetary valuation of the brands focuses it as whole deal assets and fills an essential need in displaying. Stretching out the cash related perspective to the publicizing setting has made a couple of dubious wants. To keep up proportionality with the cash related thought,

esteem is described as the estimation of the brand or the 'extra regard' favored by the brand name to the thing (Farquhar 1989). Remembering the ultimate objective to exhibit the brand a motivating force in resource report and other money related clarifications, the budgetary approach of measuring brand esteem will be valuable for the promoters. It is fundamental to make an impetus for brand among the customers who are complete customers of the brand. In an exceedingly engaged market of customer stock, stamp data of the customer is fundamental thus. In this way it is vital to develop brand learning of a thing among them in an apparent stamping structure.

II. REVIEW OF LITERATURE

A portion of the world's most trusted brands have been around for more than 150 years. These brands that have won purchaser hearts for over a hundred years (and have returned rich benefits for their parent organizations) incorporate Quaker Oats, Ivory, Listerine, Coca Cola, Pepsi and Levis. In India as well, brands, for example, Godrej, Tata and Kingfisher are over exceptionally old. The parent organizations of these brands have supported and based on the value of these brands over these years, despite the way that the term 'brand value' didn't exist until 1980.

A thorough framework by Keller (1993) outlined out the wellsprings of brand an incentive by strategy for perceiving what is in the customer's mind by evaluating his picture data. Check data is an influencing part that makes identity to a brand among the customers. Here the information given by Keller with respect to brand learning incorporates check care and brand picture. Check care is a composite of brand affirmation and brand audit execution. Stamp picture is the entire of learning, normal and trial focal points and brand mindsets. Each something are basic points of view for making brand adapting yet the inquiry is the path far these segments are helpful in making brand esteem and what are the parameters to gage the customer based brand an incentive through brand data.

Aaker (1996) showed a more expanded structure in his piece on strong brands. He fuses check care, stamp commitment, saw quality and specific brand relationship as the imperative estimations of strong brand. The information gave by Aaker can give encourage finding out about customers' availability to pay for different brands and a prevalent appreciation of the engaged conditions.

How these different brand esteem estimations are associated, how basic they are and what is its level of impact is all in all extremely obscure request as judged by past authorities. The nonattendance of capability is most likely as a result of the way that particular experts have mulled over check an incentive on different levels and focused on different thing totals. In this way it is basic to find answers for the request indicated above to influence the plan to clear.

Brand Equity initially showed up in scholastic writing in the 1980's, despite the fact that it has existed by and by and its significance has been acknowledged by experts for long. Till the 1970s, scientists were occupied with the aggregate consolidated impact of the brand and item and they didn't recognize the effect of the brand from that of the item. Srinivasan's (1979) was the main investigation that showed the individual added estimation of the brand to the item. The Marketing Science Institute supported research around there and thusly in the 1980s the term brand value was utilized to allude to this incremental esteem include that the brand name presented onto the item. Its significance has been perceived for over a century and just endeavors to characterize, measurement and measure it have occurred since the late 1980s.

What is Brand Equity?

Brand Equity definitions have continued advancing since the 1980's with an assortment of incremental increases after some time. The shifted early definitions included brand value being characterized as "the net present estimation of the incremental money streams owing to a brand name" (Shocker and Weitz 1988) to "set of affiliations and conduct's with respect to the brand's shoppers, channel individuals, and parent enterprise" (Leuthesser 1988) to the more extensive definition given by Farquhar (1989) that brand value remains for "included esteem that a brand gives to an item or an administration". There have been an excessive number of conceptualizations of brand value since it is an unpredictable idea and has numerous aspects to it (Ambler 2003). This procedure still proceeds and to cite Berthon et al (2001) "maybe the main thing that has not been come to regarding brand value is a conclusion."

The regularly cited meaning of brand value is that by Aaker (1991) who characterized brand value as "an arrangement of brand resources and liabilities connected to a brand, its name and image, that adds to or subtracts from the esteem gave by an item or a support of a firm as well as to that company's clients".

The American Marketing Association characterizes brand value as "the estimation of a brand from a buyer viewpoint, brand value depends on purchaser states of mind about positive brand qualities and great outcomes of brand utilize".

Advantages of Brand Equity

Why is brand value so essential? Specialists have possessed the capacity to demonstrate that the brand value of an item influences shopper inclinations and buy aim (Cobb-Walgren et al. 1995), piece of the pie (Agarwal & Rao 1996), long haul money streams and future benefits (Srivastava & Shocker 1991), customer impression of item quality (Dodds et al. 1991), stock costs (Simon and Sullivan 1993), mergers and acquisitions (Mahajan et al.

1994), makes manageable upper hand (Bharadwaj et al. 1993) and flexibility to item hurt emergency (Dawar and Pilltula 2000). Brands with high brand value appreciate high purchaser inclination, buy goal, buy, faithfulness, and significantly higher stock returns (Cobb-Walgren et al 1995, Aaker & Jacobson 1994). Practically each and every showcasing action attempts to make, oversee and abuse brand value. Additionally from a shoppers perspective, a brand with high value builds the believability of the data accommodated/with the item, decreases the apparent hazard, lessens the purchasers need to think and general improves the customers utility from the item/brand (Erdem and Swait 1998).

Two sorts of Brand Equity – FBBE and CBBE

Till the mid 1990's there were shifted meanings of brand value basically in light of the fact that every scholastic mastermind were taking a gander at one widely inclusive meaning of brand value. The greater part of this early research was applied research. By 1993, there developed agreement that there are at two distinct sorts of brand value: a) a budgetary part of brand value (called Firm Based Brand Equity) and b) a purchaser conduct based brand value (called Customer Based Brand Equity) which was viewed as the reason for firm based brand value.

Feldwick (1996) expressed that the term brand value implies distinctive things to various human customers, channel accomplices and organizations. He recognized three sorts of brand value:

- a) Financial estimation of a brand which is the aggregate esteem a brand gives as a divisible resource and is utilized for the motivations behind bookkeeping (and money related detailing) and to purchase or offer the brand;
- b) The connection that a purchaser has to a brand (something similar to brand connection and prompting brand faithfulness). This is named as brand quality.
- c) The arrangement of affiliations and convictions that the customer has for the brand (alluded to as brand picture by Keller (1993) yet named brand depiction by Feldwick (1996)).

Brand esteem (add up to budgetary esteem) is a conceptualization of brand value held by bookkeepers while the other two conceptualizations (brand quality and depiction) are those of advertisers. These two are measures of shopper based brand value.

Firm Based Brand Equity (FBBE) - this speaks to the budgetary esteem that the brand makes for the association. FBBE comprises of that piece of brand value that outcomes in advantages to the organization like an expanded piece of the overall industry, the exceptional that the brand procures (over unbranded choices), the capacity of the brand to manage rivalry, impersonation, and continue emergency. The evaluation of FBBE in money related terms is the brand valuation and this structures the premise of choosing the cost for purchasing and offering of brands and for revealing brand esteems as a component of budgetary announcing. Most FBBE definitions weight on the money related estimation of the brand to the firm (Shocker & Weitz 1988, Mahajan et al 1994, Simon and Sullivan 1993). FBBE is characterized as the incremental money streams that accumulate to a brand over an unbranded form of a similar offering (Simon and Sullivan 1993). Srinivasan et al 2001

characterize FBBE "as the incremental benefit per day and age acquired by the brand in contrast with a brand with a similar item and cost however with negligible brand-building endeavors". Basically it implies that it is the correlation of the money related esteem that outcomes from an item having its image name in examination with the budgetary esteem that would collect if a similar item did not have that brand name. Brand valuation techniques fundamentally report the evaluated FBBE and there are different exclusive strategies, for example, Inter mark, Future brand, Brand Rating, Millward Brown. Firms are not by any means the only beneficiaries of brand esteem ,the principle beneficiaries of brand esteem are its shoppers.

B) Consumer Based Brand Equity (CBBE) – is brand value from the perspective of the value that the brand has with its customers (it incorporates the mindfulness shoppers have of the brand, the apparent quality premium they join to the brand, the assortment of affiliations they have for the brand in their brains, their passionate interface, the dependability they have for the brand and assortment of other such measures). CBBE is characterized as the differential impact of brand information on the purchaser's reaction to the advertising blend of the brand (Keller 1993). A few specialists have conceptualized CBBE like Keller (Aaker 1991, Kamakura and Russell 1993, Cobb-Walgren et al 1995, Sinha &Pappu 1998, Yoo and Donthu 2001, Washburn and Plank 2002), Mackay et al (1997) who expressed that CBBE alludes to "the additional estimation of the brand to the buyer".

III.BRANDING STRATEGIES FOR ORGANIZATIONS

Branding is a subject that actually premiums me as an ace understudy in the zone of advertising because of its significance in these days aggressive market. Today's present day idea of marking is considerably more than simply making an approach to distinguish an item or organization. Marking today is utilized to make enthusiastic connection to items and organizations.

As indicated by Doyle and Stern (2006) the particular normal for a fruitful brand is that, notwithstanding having an item, which meets the useful prerequisites of customers, it has included esteems, which meet sure of their mental needs. These additional esteems are evoked sentiments of certainty that the brand is of higher quality or more alluring than comparative items from competitors. Therefore, a fruitful brand can be viewed as a mix of a compelling item, an unmistakable personality and included esteems.

In this sense, the brand and what it speaks to is the most vital resource for some organizations and is the reason for upper hand and benefits. From the previously mentioned it is clear to see the significance and advantages of owning a solid and noteworthy brand.

A solid brand speaks to all the substantial and impalpable qualities and parts of an item or administration. A solid brand speaks to an accumulation of emotions and recognitions about quality, picture, way of life, and status. In this manner, solid brands make an observation in the brain of the client that there is no other item or administration available that is equivalent. A solid brand guarantees to convey an incentive whereupon customers

can depend to be steady finished drawn out stretches of time.

The region of marking has risen to a best need for administration over the most recent 20 years. Actually, brands are a standout amongst the most important immaterial resources inside a firm (Keller and Lehmann, 2006). The brand name envelops the times of publicizing, cooperative attitude, quality assessment, item encounter and other valuable properties the market partners with the item.

Clients wherever react to pictures myths, and illustrations that assistance them characterize their own and national personalities inside setting of world culture and item benefits. Solid worldwide brands assume a critical part in that procedure. Actually one expert hypothesizes that brands are valuable to the point that organizations will soon incorporate an announcement of significant worth addendum to their accounting reports to incorporate intangibles, for example, the estimation of their brands.

The idea of the brand can be followed back to item showcasing, where the part of marking and brand administration has been fundamentally to make separation and inclination for an item or administration in the brain of the client (Knox and Bickerton, 2003). For Strizhakova and Price (2008), Srivastava and Gregory (2010) and Kapferer (2008) marking techniques are created by the association, for the item, keeping in mind the end goal to position and distinguish the brand with positive item advantages to pull in potential clients, make brand mindfulness and to expand productivity. Knox and Bickerton (2003) proceed with, "The improvement of item marking in the course of recent years is described by layers of included esteem worked around the center usefulness of the item or administration to make and keep up qualification in a specific market." In basic terms, brands are utilized as the correspondence between an item or administration and its current and forthcoming clients; Biel (1997) proceeds with this with the announcement "and in addition talking straightforwardly to the customer, it has likewise been said that brands are self-expressive." De Chernatony and McDonald (2003) bolster the way that both item characteristics and brand trust can all the while be accomplished when "saw from a buyer point of view, marking at its most oversimplified can be utilized to pass on an item's useful qualities and related advantages, and to build up trust and trust in the item."

"Branding is a huge promoting apparatus and is utilized to separate an association's product(s) in the commercial center." (Graham et al, 1994). This is in help of Doyle (1989) who expresses "a marked item separates itself from the opposition, empowering it to be effectively perceived by purchasers." Keller (2009) proceeds with, "The brand and what it speaks to is the most critical resource for some organizations and is the reason for upper hand and benefits". From these suppositions, it is clear to see the significance and advantages of owning a solid and vital brand. "Some vibe that brands themselves are bound due to a very long time of conflicting publicizing and office administration, bland showcasing, resemble the other alike commercials, un-particular items, and the expansion of advancements." (Wentz, 1993) However, Wentz and Suchard (1993) can't help contradicting this when they

state "brands and marking are not new thoughts, and today firms are applying them to more various settings where the part of marking is ending up progressively essential." Graham et al (1994) is in help of Wentz and Suchard (1993) when he outlines "the effective utilization of marking can make peculiarity and incentive for the association, its item and the shopper." Graham et al (1994) is proposing that a solid brand benefits the firm and the item as well as offers advantages to the clients additionally, for instance, a solid brand name is generally connected with quality and trust, and hence, a client will feel more good purchasing the item. Keller (2003) concurs when he states, "fundamentally, brand esteems give a guarantee of similarity and consistency." This kind of enthusiastic reaction is typical for people and "associations look for approaches to take full preferred standpoint of this human characteristic - along these lines the prevalence of marking." (Rooney, 1995).

The notoriety of marking additionally assumes an imperative part in the writing, as Maklan and Knox (1997) state, "customarily, marking has been worried about upgrading organizations' items and administrations in the desire that their interests in included usefulness, enthusiastic esteem and administration would make client esteem and devotion." Dawar (2004) presumes that brands are a vital piece of present day business and he likewise expresses that for some, organizations, brands are their most significant resources.

Kotler and Pfoertsch (2006) accentuate the significance of brands, when saying that brands, utilized as an all encompassing advertising system specialized apparatus, can separate itself by offering extra esteem, particularly under extreme rivalry in homogeneous markets where globalization has made value weight.

The Financial Impact of Different Branding Strategies

Brand value, brand administration, brand mindfulness, brand situating, brand culture, brand procedure, brand capacities and brand condition are altogether conjugated of one single thing: mark. "Brand" discovers its birthplace in antiquated circumstances where domesticated animals, culprits or slaves got forever set apart with a marking iron to distinguish proprietorship. (<http://oxforddictionaries.com>). As indicated by Ries and Ries (2000) a brand is a unique word in the brain of customers: a thing, with the ability to impact buying conduct. In a similar request of recognizing and ownership, the American Marketing Association (AMA) characterized a brand as: "A name, term, sign, image, or outline, or a mix of them, planned to distinguish the merchandise or administrations of one vender or gathering of business and to separate them from those of competitors" (AMA, www.marketingpower.com).

Keller (2008) takes a more extensive point of view making a qualification between the brand definition as set by AMA and the business' idea of marking. Keller (2008) includes substantial and elusive brand components, levelheaded and passionate brand components, and representative brand components which separate and identify a brand. Consequently, Keller's definition is taken from a more all encompassing perspective: "A brand is along these lines more than an item, since it can have measurements that separate it somehow from

different items intended to fulfill similar requirements" (Keller, 2008). Van Gelder (2003) perceives the administrative interdependencies and contends that "a brand is the interpretation of the business methodology into a shopper encounter that realizes particular conduct". For Kapferer (2008) the brand is a wellspring of impact; an arrangement of interconnected mental affiliations (brand picture) and connections. As indicated by Kapferer (2008), a brand accordingly, exists when it has the ability to impact the market procured by its wellsprings of aggregate brand involvement. The flow of marking and the bi-directional possibilities between the brand and the market makes the brand a living framework works around three grapple focuses:

- (1) Product and administration,
- (2) Name and images,
- (3) Concept. (See figure).

Figure: The brand system: power of influence



Kotler and Pfoertsch (2006) received the all encompassing worldview and contend next that a brand is a guarantee to the purchaser at which the brand has framed an arrangement of recognitions about an item, administration or business. It holds hence a particular powerful position in client's mind where the brand speaks to an alternate route of properties, advantages, convictions and qualities in light of past encounters, affiliations and future desires. At long last, the brand separates, lessens intricacy, and rearranges the basic leadership process.

Developing Characteristics of Brands

Brands differ in control they practice in the commercial center - on the grounds that, at last, their energy dwells in the brains of shoppers (de Chernatony 2006; de Chernatony and Dall'Olmo Riley 1998b; Kapferer 2008). Purchasers are not inactive beneficiaries of promoting movement, and marking isn't done to buyers; rather, marking is something that clients get things done with. The energy of a brand would thus be able to be comprehended regarding its position in the brains of clients. At one extraordinary are brands that are obscure to most purchasers in the commercial center. At that point, there are marks about which purchasers have a level of mindfulness review, and acknowledgment. Past such mindfulness, there are brands that have a level of brand worthiness. At that point, there are brands that appreciate a level of inclination. At long last, there are brands that summon a level of brand faithfulness (de Chernatony

2006; Keller 2010; Kotler and Keller 2009).

As clients have turned out to be more experienced, de Chernatony and McDonald (2003) have distinguished eight unmistakable elements of brands. These incorporate brand as:

- (1) An indication of possession;
- (2) A separating gadget;
- (3) A communicator of useful ability;
- (4) A gadget that empowers purchasers to express something important to them;
- (5) A hazard lessening gadget;
- (6) A shorthand specialized gadget;
- (7) A legitimate gadget; and
- (8) A vital gadget.

All the more as of late, de Chernatony (2006) has arranged these differing capacities into three points of view:

- (1) An information based viewpoint (marking as a method for guiding assets to impact purchasers and to accomplish client reaction);
 - (2) A yield based point of view (customers' understandings of how marks empower them to accomplish more); and
 - (3) A period based viewpoint (perceiving brands as unique elements with a developmental nature).
- De Chernatony and Dall'Olmo Riley (1998a) distinguished twelve primary components among the wide scope of meanings of brand in the writing. These components alluded to brands regarding their part as:

- (1) Legal instruments;
- (2) Logos;
- (3) Company;
- (4) Communication shorthand;
- (5) Risk reducers;
- (6) Identity frameworks,
- (7) Images in shoppers' brains;
- (8) Value frameworks;
- (9) Having identities;
- (10) Parties to a relationship;
- (11) Adding esteem; and
- (12) Evolving elements. These twelve brand components incorporate different parts of the organization's exercises and the shoppers' observations.

The brand exists by ethicalness of a ceaseless procedure whereby the qualities and desires instilled in the brand are set and instituted by the organization and translated, and after that re-imagined by the buyers (de Chernatony 2006; de Chernatony and Dall'Olmo Riley 1998a).

Branding Principles

Brand techniques and marking standards are a need to build up a successful brand battle. Kotler and Pfoertsch (2006) contend that fruitful marking depends on the most extreme significance of five marking standards, specifically: Consistency: This is a standout amongst the most essential branding standards for any association. To end up plainly steady associations should use this with an all encompassing methodology, a long ways past the item or brand. It influences every last single contact point between the association and her partners.

Lucidity: Clarity makes the brand more unmistakable and justifiable. Clearness depends on the vision, mission,

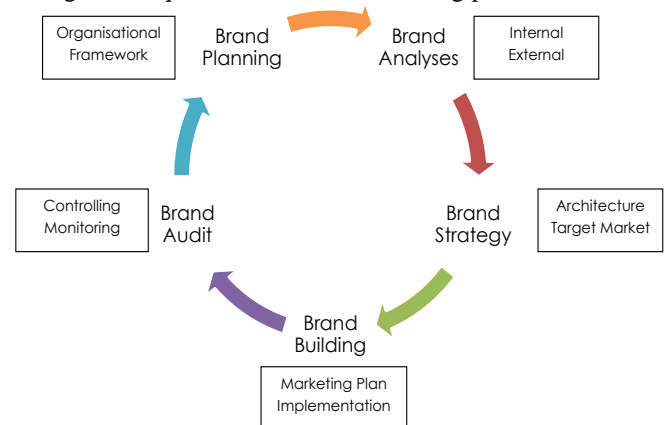
center esteems and center capabilities of the association. These ought to be anything but difficult to convey and comprehend in such a way, that it empowers partners to position the brand pertinence in their brain.

Congruity: Stakeholders (individuals) believe the brand that it will convey whatever it guaranteed in view of past involvement, they realize what's in store. Henceforth, congruity is an essential rule to create brand value and trust on the long term. Visibility: Brand perceivability is tied in with expanding brand introduction and creating brand mindfulness.

To insert brand consistency and brand lucidity in the technique procedure Kotler and Pfoertsch (2006) contend to take after a five-advance brand building process:

- (1) Brand arranging,
- (2) Brand examination,
- (3) Brand procedure,
- (4) Brand building, and
- (5) Brand review. (See figure).

Figure : Sequence of the brand building processes



To build up the brand onto brand authority and increase supportable piece of the overall industry, associations need to deal with the brand deliberately the suitable way. Hence Kapferer (2008) expressed that the brand must be:

- (1) Embodied in items, administrations and spots;
- (2) set in motion by individuals at contact focuses;
- (3) Activated by necessities and practices;
- (4) Communicated;
- (5) Distributed.

The standards of solid brands are caught in the brand report card of Keller (2000). After Keller recognized ten attributes that the world's most grounded brands share, he built an efficient and uniform way of esteeming brand execution. Despite the fact that it is created as review apparatus, the attributes can be viewed as an arrangement of marking standards which ought to be set up. The brand report card is useful to screen the brand execution and brand correlation (Keller, 2000).

The ten qualities are expressed in the basic state of mind and should be evaluated between 1-(to a great degree poor) and 10-(to a great degree great), the first attributes are 1-on-1 duplicated (Keller, 2000):

"The brand exceeds expectations at conveying the advantages clients really want.

The brand remains pertinent.

The evaluating system depends on clients' impression of significant worth.

The brand is legitimately situated and predictable.

The brand portfolio and progressive system bode well.

The brand makes utilization of and facilitates a full collection of promoting exercises to construct value.

The brand's chiefs comprehend what the brand intends to shoppers.

The brand is given legitimate help, and that is supported as time goes on.

The organization screens wellsprings of brand value. "

As Keller lets it out is massively hard to augment every one of the ten qualities, still it is of essential significance to adjust each of the ten. Because of the synergistic impact, exceeding expectations at one trade brand makes it less hard to exceed expectations also on others (Keller, 2000).

CONCLUSION

Brand genuineness is the undisputed birthplace of behaviorism of all association al individuals with the goal of making the inclination for the client to possess, utilize or coordinate a one of a kind important item or administration. Brand building requires a long haul vision and arranging, bolstered by top administration and executed altogether over every single administrative process.

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